

# Climate Action

is now a board-level priority, demanding companies develop a robust strategy, allocate capital, and develop new capabilities to succeed



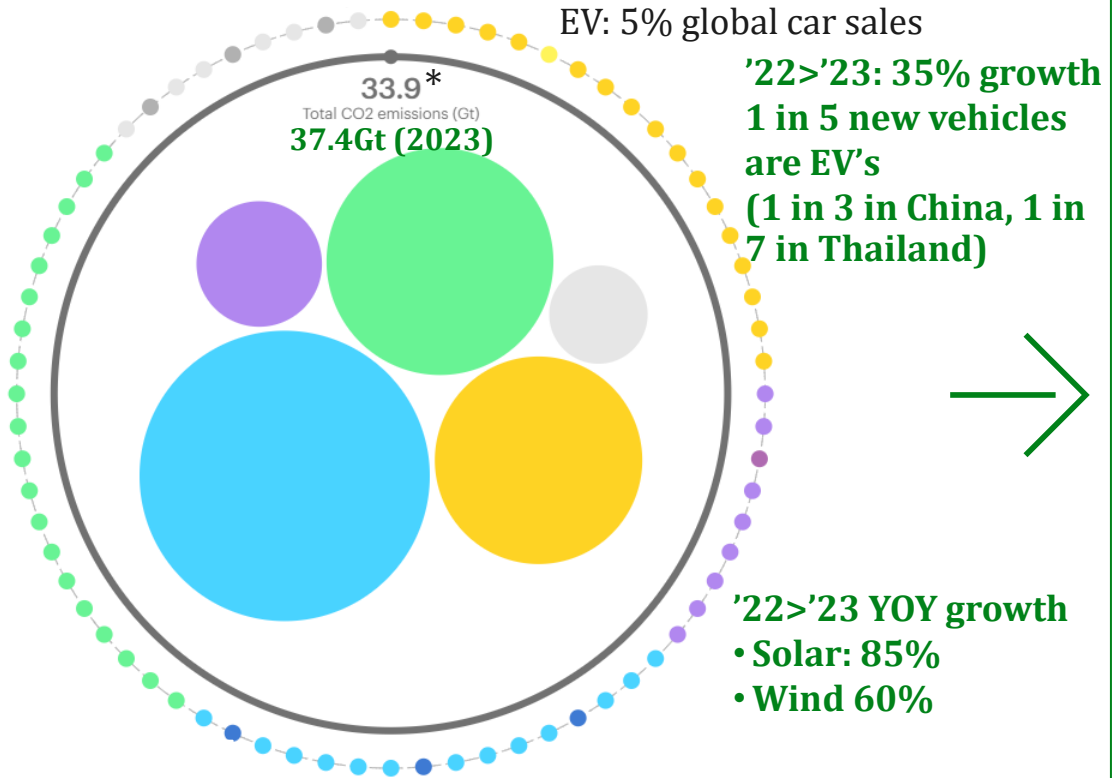


Photo: The Department of Public Relations (prd.go.th)

# How will climate actions drive business?

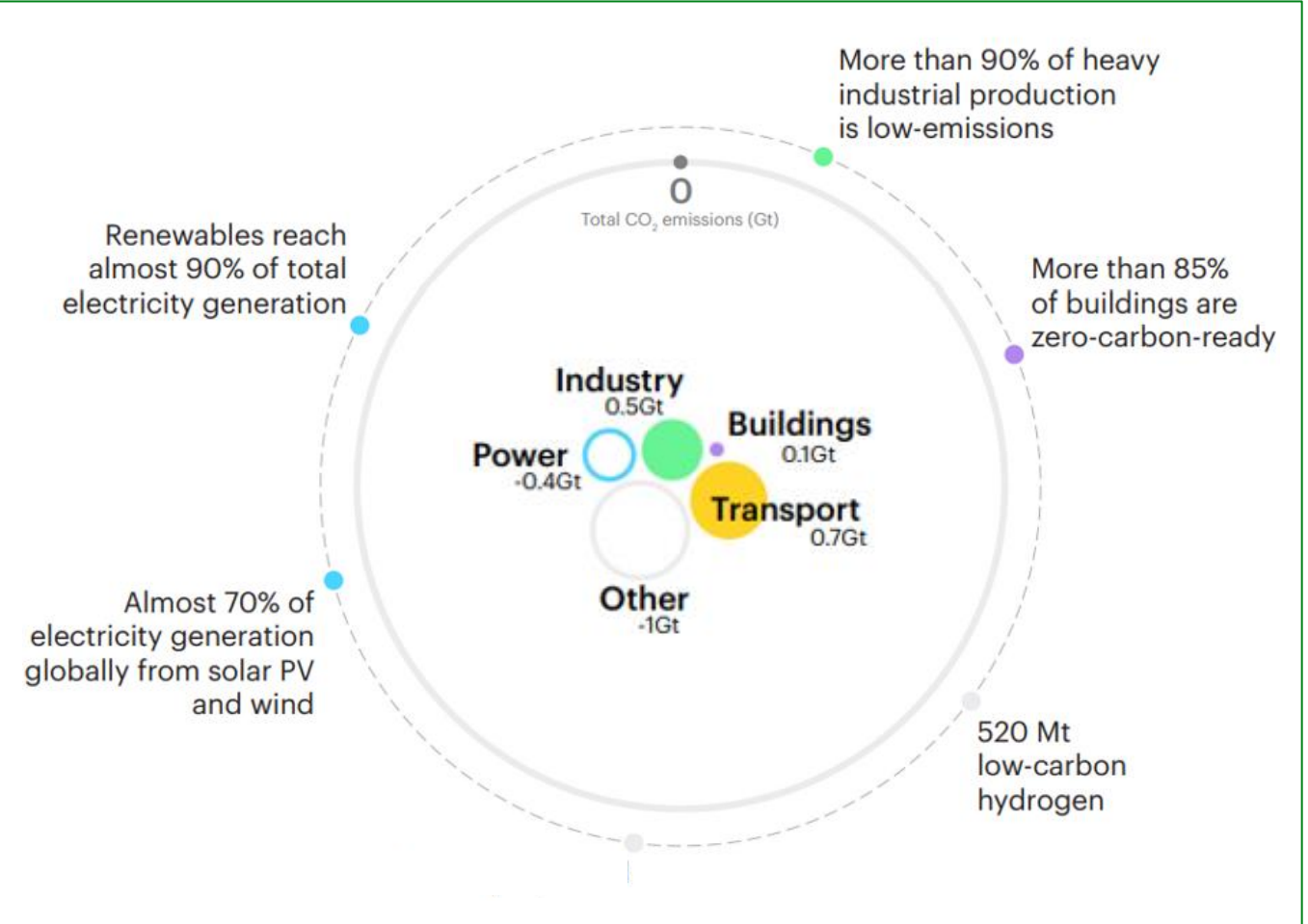
Buildings Industry Transport Electricity and heating Other

2020



Electricity Generation: 60% fossil fuel, ~10% solar, wind  
\* CO<sub>2</sub> emitted from fossil fuel, include land use = 38Gt  
(40.9Gt 2023)

2050



Source: Adapted from Net Zero by 2050 (IEA 2021), Updated - IEA Clean Energy Market Monitor (March 2024)



# 3 key types of decarbonisation levers

## Reduce, Replace, Remove

### Reduce



#### Material & Process Efficiency

Less material usage & energy consumption



#### Recycling / Circularity

Less virgin material production

Average Cost

<\$10/t CO2e

<\$10/t CO2e

Maturity



Ready Now



### Replace



#### Renewable Power

Solar, Wind, Hydro, Geothermal etc



#### Renewable Heat

Heat from renewable sources (e.g. biomass power)



#### Fuel switch

Transport: switch to green fuels, batteries, hydrogen



#### New Processes

New production processes (e.g. H2-DRI for steel)

<\$10/t CO2e

\$10-100/t CO2e

~\$100/t CO2e

\$10-100/t CO2e



Ready 5-10 years

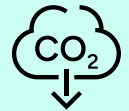


### Remove



#### Nature-based solutions

Avoiding deforestation, more sustainable agriculture



#### Carbon capture

CCUS, DAC

\$10-100/t CO2e

>\$100/t CO2e



Source: Adapted from World Economic Forum & BCG "Net Zero Challenge: The Supply Chain Opportunity" Report (Jan 2021)

DRI – Direct Reduced Ironmaking; DAC – Direct Air Capture

# Risk Assessment and Scenario Analysis

## Overview of General Risk Assessment Process





# Role of the Boards BALANCE